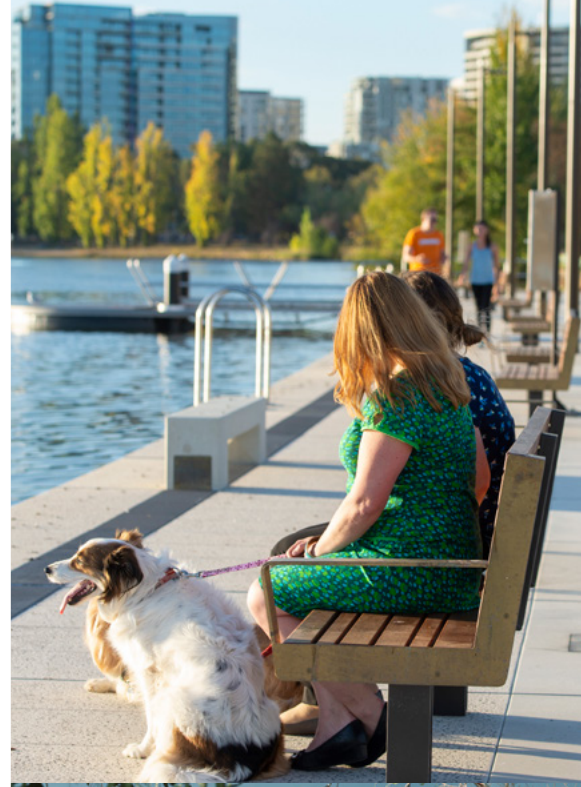




ACT Infrastructure Plan Update

City Services, Recreation and Community Facilities

**BUILT
FOR
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Acknowledgement of Country

We acknowledge the Ngunnawal people as traditional custodians of the ACT and recognise any other people or families with connection to the lands of the ACT and region. We acknowledge and respect their continuing culture and the contribution they make to the life of this city and this region.

Building today to transform tomorrow

The ACT Infrastructure Plan sets out a long-term plan to build Canberra's future. The Plan outlines an infrastructure program that is built for Canberra, to ensure that we continue to be one of the most liveable cities in Australia and the world.

The Plan's update on City Services, Recreation and Community Facilities outlines these new and upgrade investments, big and small.

From local shops, playgrounds and dog parks to addressing community safety with the expansion and upgrade of police and emergency services facilities; from enhancing wellbeing and connectivity with upgrades to community services facilities to improving green and local public spaces, these investments will meet the needs of our growing community.

The plans we make today will transform our city for tomorrow.

Andrew Barr MLA
Chief Minister



The update of the ACT Infrastructure Plan reflects the government's commitment to delivering the infrastructure required to support a growing city.

The ACT has experienced the fastest growing population of any Australian jurisdiction over the last 10 years, growing from 370,000 to 455,000 people. The Territory is expected to reach half a million residents by 2027.

As Canberra's population grows, the government will invest in enabling infrastructure and seek to drive private sector investment into our renewal precincts, as well as new housing and commercial opportunities.

Infrastructure investment has continued to create local jobs during the tough economic conditions faced in recent years. It has contributed to the government achieving its target of 250,000 jobs by 2025 ahead of schedule.

The Plan outlines how the government is preparing for the delivery of new and improved infrastructure across the city for the next 5 years and beyond. The infrastructure priorities identified in this plan are informed by the best information we have now.

As we move beyond the next 5 years, these priorities and investment decisions will be informed by changes in circumstances as our city and priorities evolve. Through careful planning now, the Government will be able to continue to invest, at the right time, to maintain Canberra's liveability.

The update to the ACT Infrastructure Plan is being released progressively for 7 sectors.

The sectors are:



City Services, Recreation and Community Facilities:

Public recreation spaces, emergency services, corrections infrastructure, public amenity, community facilities, urban forest, cemeteries and crematoria.



Climate Action, Energy and Environment:

Electricity, batteries, electric vehicle infrastructure, parks and conservation, waterways, waste management and recycling, water and water management including stormwater.



Education:

Primary and secondary schools, early childhood facilities, tertiary, vocational and specialist facilities as well as upgrades.



Entertainment, Arts and Sports:

Community sports, community arts and key entertainment and sports venues.



Health:

Hospitals, walk-in centres, community health centres.



Housing, Land Release and City Planning:

Public housing, land release and development.



Transport:

Roads, bridges, public transport, and active travel.

This *City Services, Recreation and Community Facilities Sector* update partially replaces the *Community services and City services, utilities, waste and recycling sectors* in the 2019 Infrastructure Plan. Remaining components of the original sectors are addressed through the *Entertainment, Arts and Sports sector*, and future *Housing, Land Release and City Planning sector* and *Climate Action, Energy and Environment sector* updates.



Capturing infrastructure investment that will help enhance local amenity, support community recreation, and enable the delivery of community, justice and emergency services for the ACT.

This sector has a strong focus on accessible, well-planned and high-quality infrastructure that holds together everyday life in our communities; the provision of local playgrounds, parks and public amenity, library, recreation and community facilities, as well as municipal and emergency services. Investments in this sector will strengthen Canberra's standing as one of the world's most liveable cities, while protecting and enhancing the unique local character of our suburbs and creating opportunities for Canberrans of all backgrounds to participate in community life.

This sector update also highlights the infrastructure necessary to support the delivery of critical community, justice and emergency services. As our city grows, continued investment is needed to meet demand for community services. We will need to evolve and innovate in how we deliver services to continue to support community needs and keep Canberrans safe as we grow. While many services are delivered by the government, we also recognise and support the valuable role of non-government organisations delivering community services in the ACT. Investing in community facilities across the

ACT will help ensure the community continue to have the places and spaces to come together.



We also need to provide critical assistance to Canberrans when they need it most. Investment in our justice and emergency services infrastructure enables delivery of quick, cost-effective and accessible justice and legal services to our community, supports positive outcomes for people in the justice system, and ensures that our growing community has access to high-quality, reliable and responsive emergency services.



This update to the ACT Infrastructure Plan outlines the key drivers of infrastructure investment and the refreshed indicative priority projects for the city services, recreation and community facilities sector at both a local and Territory level. It acknowledges that priorities and investment decisions may change over time with changing circumstances, highlighting the importance of early planning to support the delivery of infrastructure in time to meet demand. The Plan also provides a status update on indicative priority projects captured in the 2019 Infrastructure Plan.


Indicative Project Pipeline





The priorities identified beyond the current budget are indicative and may change in response to community preferences, shifts in demand for services and the availability of funding. The Government is committed



to delivering our investment program sustainably by maintaining a balanced budget over the medium term, and leveraging partnerships with other governments and the private sector where there are opportunities to do so.



Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
<h3>Precinct Renewal, Public Amenity and Recreation Infrastructure</h3>						
City Spine Program  Inner North and City	Estimated Total Cost: <50 Budget Funded Amount: 10.1					<p>As part of the ACT Government's program to create high-quality, people-focussed public realm, the City Spine Program aims to improve the walkability, connectivity, safety and attractiveness of key active transport routes between the City Centre, Braddon, City West and City East. This work is intended to drive economic growth and encourage redevelopment of these key city corridors, while improving amenity and safety within the City. City Spine Program projects include:</p> <ul style="list-style-type: none"> transforming Garema Place into a modern, exciting dining and retail precinct for the City Centre to create a place that drives economic activity and is a thriving central meeting spot for Canberrans. This project builds on upgrades to City Walk in 2020 with construction to commence in 2024. Construction was funded in the 2023-24 Budget. extending the City Walk landscape upgrades between Ainslie Place and Allara Street, with planning and design activities funded through the 2023-24 Budget. improving the walkability, connectivity, safety and attractiveness of key active transport routes between the City Centre, Braddon, City West and City East. Work is currently focused on Alinga and Cooyong Streets, with planning and design activities funded through the 2023-24 Budget.
Sydney and Melbourne Buildings precinct revitalisation  Inner North and City Early Planning	Estimated Total Cost: <50 Budget Funded Amount: 5.8					<p>The Sydney and Melbourne Buildings have a special place in the hearts of Canberrans, as key landmarks, framing the gateway to Northbourne Avenue and City Hill. We are investing almost \$5.8 million for upgrades to the laneways and façades to unify the look and enhance the safety and appearance of the heritage Sydney and Melbourne buildings.</p> <p>Acknowledging the unique nature of the ownership structure and the significant value the buildings represent to the community, the ACT Government is also investigating ways to assist owners in achieving a consistent appearance of the buildings' facades.</p>




Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Kippax Group Centre  Belconnen Construction	Estimated Total Cost: <50 Budget Funded Amount: 2.7					<p>The Kippax Group Centre in Holt is changing to meet the needs of the community, with upgrades including:</p> <ul style="list-style-type: none"> increased accessibility along shopfronts on Hardwick Crescent; improved safety for pedestrians with new pedestrian crossings and traffic calming measures including raising the two southern priority crossings; direct pedestrian links between the currently separated Hardwick Crescent commercial centres on either side of the large carparks; wider and improved shopfront pavement, allowing space for outdoor cafes and public outdoor furniture; increased safety with lighting improvements; and an enhanced streetscape with new plantings and landscaping, including retaining walls between pedestrians, plantings and the road.
Dickson Group Centre  Inner North and City Design	Estimated Total Cost: <50 Budget Funded Amount: 7.9					<p>Building on the recent Woolley Street upgrades, the ACT Government is currently undertaking a series of design works, consistent with the Dickson Centre Masterplan, in relation to the Dickson shops and surrounding streets. This work will ensure this unique inner-city shopping precinct can continue to support local businesses, cater to the growing community and complement the significant redevelopment occurring in this precinct.</p> <p>The new concept design will have a focus on environment and socially sustainable outcomes; connectivity with surrounding developments; active travel options and public transport, including light rail; and pedestrian safety. The proposed works include paving upgrades, decluttering spaces, seating, pedestrian crossings, lighting, new garden beds, outdoor dining options and improved drainage.</p> <p>Following community consultation in 2024, construction around the Dickson shops is anticipated to commence in 2025.</p>


Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Charnwood Group Centre  Belconnen Construction	Estimated Total Cost: <10 Budget Funded Amount: 1.4					Charnwood shops upgrades key features include: <ul style="list-style-type: none"> — better accessibility in public areas in front of shopfronts located on the northern and western edges facing the carpark. — new seating and furniture and a rearrangement of locations to facilitate better pedestrian movement. — repaving with existing pavers and installing new concrete and tree surrounds. — new trees to replace vandalised trees and those assessed for removal. Following completion there will be more trees at the group centre than prior to this project. — improving conditions for existing and new trees which will reduce the likelihood of roots pushing the pavers up and improve the canopy cover. — drainage improvements to address localised flooding in heavy rain on the lower-level pavement at the bottom of the steps near the laundromat. — increasing shade to seating areas, including removing the existing pergola and replacing it with a shade sail in a centralised location. — safer pedestrian movement from the carpark to the verge in front of a major supermarket by replacing pram ramps. — improvements to parking, including four new accessible parking bays in the rear/western carpark.

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Upgrading commercial centres  Whole of Canberra Early Planning	Estimated Total Cost: 50-100 Budget Funded Amount: N/A					The ACT Government will continue to invest in upgrades which support public amenity and safety, and enable the city centre, local, group, town centres and commercial precincts to thrive. Examples of potential upgrades include (but are not limited to): improved streetlighting; pavement upgrades; improved or new toilet facilities, installation of garden beds, improved wayfinding signage and providing for greater accessibility. Further detail on key projects being delivered as part of this program is provided below.
Braddon streetscape upgrade  Inner North and City Construction	Estimated Total Cost: <10 Budget Funded Amount: 8.5					Lonsdale Street will receive improvements, including new crossings, median works near the Cooyong Street intersection, new paving, improved lighting, new trees, bike racks, bins and street furniture. Safety and access improvements will also be made at the Mort and Elouera Street intersection.
Other group and local centre upgrades  Whole of Canberra Construction	Estimated Total Cost: <50 Budget Funded Amount: 19.4					The ACT Government has allocated \$19.4 million to upgrade 11 shopping centres across Canberra to create more inviting and accessible public spaces. Preliminary designs for improvements in Macquarie, Narrabundah and Monash were released in June 2023 and the community has been invited to provide feedback on proposed upgrades in Calwell, Lanyon and Evatt. Public space improvements are under construction at the Campbell shops and Brierly Street Group Centre.
Improvements to public recreation areas and parks  Whole of Canberra Early Planning	Estimated Total Cost: 50-100 Budget Funded Amount: N/A					An annual program of minor improvements is carried out at play spaces across Canberra. This program of improvements will include investment in playgrounds, skating facilities, dog parks, fitness equipment, toilet facilities, and park furniture such as BBQs, and picnic tables. Further detail on key projects being delivered as part of this program is provided below. Projects are also currently planned for Aranda, Kaleen, Chisholm, Gordon, Ngunnawal and Lyons.



Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Acton Waterfront  Inner North and City Design	Estimated Total Cost: 50-100 Budget Funded Amount: 35.0					<p>The next stage of the Acton Waterfront project, design of the large lakeside park, commenced in 2022. This project aims to deliver greater lakefront connectivity, better pedestrian and cycling paths, and more space for recreation and lakeside activities. The new park will include nature play areas, event spaces, facilities for food and beverages, cultural signage trails and shade structures to ensure a safe and comfortable place for people of all ages.</p> <p>The park will be known as Ngamawari, which means “cave place” in Ngunnawal language and recognises the cultural significant of the limestone caves flooded during the creation of Lake Burley Griffin.</p> <p>The ACT Government has committed \$35 million in capital funding towards this project. Following Works Approval by the National Capital Authority in November 2023, initial construction works are expected to commence in early 2024. Early civil works to support the construction of future estate are also expected to commence in 2024.</p> <p>The mixed-use estate will include cafés, restaurants, community spaces and residential accommodation, and complements nearby key infrastructure projects such as the extension of light rail to Woden.</p>
Tuggeranong Foreshore improvements  Tuggeranong Construction	Estimated Total Cost: <10 Budget Funded Amount: 5.7					<p>Public spaces along the Tuggeranong foreshore are being transformed, with an almost \$5.7 million investment in communal spaces which will welcome all residents, to relax, or be active, together. Works will be from Reed Street South to Athllon Drive, with upgrades in accessible facilities and active spaces for the whole community, including:</p> <ul style="list-style-type: none"> — major upgrades to the Tuggeranong Town Park; — major improvements to the boardwalk near the Library and Arts Centre; — improved toilet facilities; and — new street furniture.




Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Casey Community Recreation Park  Gungahlin Construction	Estimated Total Cost: <10 Budget Funded Amount: 3.9					<p>Expected for completion in 2024, a new \$3.9 million park in Casey will create a space for the whole community to play and relax in nature. The final design captures the community priorities of: play equipment for all abilities; accessible toilet facilities; shade structures, BBQ and picnic areas; a multi-purpose court for different sports; a flying fox and a cricket net; and grassed areas including an amphitheatre and open play spaces. This project will maintain the existing trees and plants into the future, supporting an emphasis on playing in nature.</p>
Recreation and play spaces in Watson  Inner North and City Construction	Estimated Total Cost: <10 Budget Funded Amount: 7.2*					<p>Watson will receive two new play and recreation spaces.</p> <p>One will be a new Destination Play Space adjacent to the proposed facility for the Academy of Interactive Entertainment and support recreation activities for a large range of age groups as a key play destination in Canberra’s Inner North. Preliminary designs were released in 2023 which included a junior play equipment and a grassed amphitheatre; multi-use courts and fitness equipment; facilities for picnics and barbecues; and approximately 100 new trees to provide shade.</p> <p>The other will be a new park in North Watson which celebrates and shares Ngunnawal culture with younger generations. The park will include artworks commissioned from the Ngunnawal community and will feature a Maliyan (Wedge-tailed Eagle) structure. It will also include natural and standard play equipment for all ages, and spaces to rest and kick a ball. Adjacent to the park will be housing and open space to protect wildlife habitat, particularly for the endangered Superb Parrot. Following community consultation in 2021, construction has commenced completion is expected in early 2024.</p> <p>*This park is part of the Section 76 Watson development.</p>




Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Upgrades at Yerrabi Pond District Park  Gungahlin Construction	Estimated Total Cost: <10 Budget Funded Amount: 3.3					Additional funding in the 2022-23 Budget will deliver improvements around Yerrabi Pond District Park. Following funding for planning and design work in the 2020-21 ACT Budget, this project will now construct a range of new and improved amenities, including upgraded and new toilet facilities, picnic facilities, new streetlighting and additional parking capacity. This builds on prior investment to provide a new nature play space in 2020, other initial improvements delivered in 2021-22.
Belconnen Skatepark Half-Pipe  Belconnen Construction	Estimated Total Cost: <10 Budget Funded Amount: 1.5*					A new \$1.5 million competition standard half-pipe will be built at the skatepark along Emu Bank in Belconnen. The new half-pipe will provide a new space for Canberrans to be active and learn new skills all year round, be able to hold amateur and professional skating competitions and provide a space for skateboarding, freestyle BMX, scootering and more. Construction procurement is underway with expected completion in June 2024. This project includes funding provided by the Australian Government. *The budget funded amount for this project includes \$50,000 committed by the ACT Government, with the remainder provided by the Australian Government.
New and upgraded dog parks  Whole of Canberra Construction	Estimated Total Cost: <10 Budget Funded Amount: 6.5*					Following recent improvements to Casey dog park on Springbank Rise and the O'Connor dog park, new fenced dog parks will also be built in Lanyon and Franklin, following community feedback on the draft concept plans. The final design plans for the new dog parks have been shared ahead of construction starting in late 2023-24. *This project is funded through the 2020-21 Better Community Infrastructure - Better play spaces and dog parks budget initiative, which also provides funding for other projects.

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
More trees – growing our urban forest  Whole of Canberra Early Planning	Estimated Total Cost: <50 Budget Funded Amount: 40.2					In the short term, 54,000 trees will be planted across the ACT by 2025 to enhance our urban forest. Planting locations will be determined drawing from the expertise of the city presentation teams. Focus will be on areas that are vulnerable to heat and where canopy cover can be enhanced in a prudent way, complementing and supporting active travel routes within suburbs. Investment into the future will be guided by the vision and objectives of the ACT Government's <i>Urban Forest Strategy 2021-2045</i> .

Community Facilities Infrastructure


New Gungahlin Community Centre  Gungahlin Design	Estimated Total Cost: <50 Budget Funded Amount: 26.9					The Government will deliver a new community centre in Gungahlin which will provide facilities for a range of integrated community services, including a youth drop-in centre, and a dedicated community activity space. This will provide the community with a local space to gather, access services, and connect. 2023-24 Budget funding also includes rental costs to re-establish a youth drop-in centre at an interim location in Gungahlin until the new community centre is completed. It is anticipated that construction will be complete by mid-2026.
New Woden Community Centre  Woden Design	Estimated Total Cost: <50 Budget Funded Amount: 1.8					The 2019-20 Budget included over \$1.8 million for community engagement, site planning, feasibility, functional design brief and detailed design for the new Woden Community Centre. Based on community feedback, the new community centre will aim to improve the availability of space for events, the arts, meetings and other community activities
New Coombs Community Centre  Molonglo Valley Design	Estimated Total Cost: <10 Budget Funded Amount: Nil					A new Community Centre in Coombs will be delivered in 2026-27 as part of the Government's Coombs and Wright Village Project. This project responds to community requests for a dedicated, government-owned centre to service the needs of the Coombs and Wright Community. The design will include a community hall, as well as meeting spaces and long-term rental spaces for not-for-profit groups.



Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
New Kippax Community Hub  Belconnen Early Planning	Estimated Total Cost: <50 Budget Funded Amount: 0.1					The Kippax Group Centre Master Plan (2019) identified the need for a new community building to be located near the existing Kippax Library. In 2023, the ACT Government held community engagement activities on a proposed community hub in Kippax. Community and stakeholder views, along with the outcomes of site investigations expected to be complete in early 2024, will be used to identify a preferred location and inform detailed design. The detailed design and construction of a community building is subject to site suitability, a future development application (and statutory community consultation), and ACT Government budget processes.
Molonglo Library and Community Facility  Molonglo Valley Design	Estimated Total Cost: 50-100 Budget Funded Amount: 0.2					The 2022-23 ACT Budget committed \$200,000 in expense funding to undertake community co-design for a potential new library and community facility in the Molonglo Valley, to be located in the new suburb of Molonglo as part of the commercial centre.
Civic Library re-location  Inner North and City Early Planning	Estimated Total Cost: <10 Budget Funded Amount: Nil					The current Civic Library site is in Civic Square, adjacent to the Canberra Theatre Centre. To accommodate the redevelopment of the Canberra Theatre Centre and the surrounding precinct, options and opportunities for a re-located library will be explored.

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
New RSPCA Facility  East Canberra Design	Estimated Total Cost: 50-100 Budget Funded Amount: 1.6					The ACT Government will continue its support and commitment to improving animal welfare in the ACT region by undertaking design work for a bespoke facility for the RSPCA ACT at a new site in Pialligo. This initiative builds on recent government actions in this area, including the 2023-24 Budget initiative 'Building a new home for RSPCA ACT', and 2022-23 Budget initiative 'Early design works for a new RSPCA facility'. The facility will include canine kennels, a cattery and spaces for domestic and other animals, in addition to administration facilities. The new environmentally sustainable facility will also house the RSPCA's animal management, veterinary and education services, allowing them to better care for animals and strengthen their engagement with the Canberra community about animal welfare.
Community facilities and public building upgrades and replacement  Whole of Canberra Early Planning	Estimated Total Cost: 100-250 Budget Funded Amount: 25.4					\$25.4 million has been invested in the 2023-24 Budget to undertake a range of upgrades and rectification works in the community and government building portfolio, including roofing repairs, lift replacements, fire safety improvements, and heating and cooling system repairs and all-electric upgrades. This investment will ensure ongoing functionality and safety and accessibility, and include upgrades to libraries, community centres, hubs and halls, in addition to other government and public facilities.
Southern Memorial Park – Stage 1  Whole of Canberra Design	Estimated Total Cost: 50-100 Budget Funded Amount: 2.6					Planning is underway for the Southern Memorial Park to meet the needs of our growing city. This priority initiative is necessary to ensure adequate, equitable and long-term cemetery, crematorium and memorialisation services to the ACT community. Sited on Mugga Lane in Hume, the 76-hectare cemetery will be developed in four stages over the next 100 years and allows the current use for horse agistment to continue with minimal to moderate disruption over the next 50 years. The ACT Government has committed \$2.6 million towards the first stage, which is intended to meet demand for five years by providing 2,500 lawn/aggregate burial sites, and sufficient natural burial sites.

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Sexual Violence Multi-Disciplinary Centre 📍 Whole of Canberra Early Planning	Estimated Total Cost: <10 Budget Funded Amount: 0.2					<p>A specialist Multi-Disciplinary Centre for victim survivors of sexual violence will be established as a key priority in the ACT Government's sexual violence reform agenda.</p> <p>The centre will co-locate a range of specialist services to reduce barriers for victim survivors accessing support. The Multi-Disciplinary Centre will create an environment which is inclusive, accessible and trauma-informed. Streamlining access to critical services through a Multi-Disciplinary Centre will support vulnerable Canberrans as it will reduce the burden of travelling to multiple locations and having to retell their story to different services.</p> <p>The foundational work for this project is underway, with initial work partially funded through the 2022-23 and 2023-24 budgets. Service delivery is expected to commence in an outreach capacity in 2023-24, with the first phase of this project operate from existing ACT Government Offices until a fit-for-purpose location is available for victim survivors to attend</p>
New facility for Gugan Gulwan Youth Aboriginal Corporation 📍 Whole of Canberra Early Planning	Estimated Total Cost: <50 Budget Funded Amount: 19.6					<p>The ACT Government is delivering a new, purpose-built facility for Gugan Gulwan on its current site in Wanniasa to deliver multi-faceted services to Aboriginal and Torres Strait Islander youth and families. The new facility will enable a consolidation and expansion of Gugan Gulwan's services, and provide a more culturally safe and appropriate space. The ACT Government has committed \$19.6 million towards this project, with design works undertaken in 2022 and demolition and site preparedness finalised in July 2023. A construction contract has been awarded and works commenced in late 2023</p>

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Facilities to support Aboriginal Community Controlled Organisations 📍 Whole of Canberra Potential	Estimated Total Cost: <50 Budget Funded Amount: Nil					<p>There is a need for more services for Aboriginal and Torres Strait Islander people on the north side of Canberra, which are best delivered by an Aboriginal Community Controlled Organisation. New facilities for a community-controlled organisation, or organisations, would enable more health and wellbeing and other services to Aboriginal and Torres Strait Islander people to be available on the north side.</p>
Expanding children's services 📍 Whole of Canberra Early Planning	Estimated Total Cost: 50-100 Budget Funded Amount: 0.9					<p>Building on the success of the Child and Family Centres in Gungahlin, West Belconnen and Tuggeranong, work is underway to develop a comprehensive Child and Family Network, making services easier to access and navigate for families. This includes adjusting the service model of the expanded Child Development Service to ensure services are delivered in the community where families can easily access them.</p> <p>It is also expected that additional community facilities and infrastructure will be needed to support the ongoing delivery of early intervention and foundational support services. There are potential opportunities to co-locate child and family services in the new Health Centres in South Tuggeranong, North Gungahlin and the Inner South, as well as continuing work to embed targeted supports in schools.</p> <p>Additionally, children and young people involved in, diverted from or at risk of escalation to the youth justice system could be supported by a community-based therapeutic residential facility. Such a facility could support the provision of youth justice throughcare as well as intensive therapeutic support for young people diverted from the youth justice system</p>

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Justice Infrastructure						
Expansion of capacity of ACT Courts and Tribunals  Whole of Canberra Early Planning	Estimated Total Cost: 50-100 Budget Funded Amount: 1.1					<p>The ACT Government is investing in expanding the capacity of its Courts and Tribunals. This will commence with master planning work.</p> <p>This will include monitoring and assessment of current and future capacity at the ACT Magistrates Court, which will likely need medium-term investment to increase capacity. This could include construction of an additional ACT Magistrates Court, or expanding the existing facility to accommodate additional courtrooms and supporting infrastructure.</p> <p>In 2016, a major upgrade of the ACT Law Courts Building was undertaken to expand the ACT Supreme Court. This work included provision of two additional Courtrooms in 'shell' status, for fit-out in future as needs required. The ACT Government will continue to monitor capacity at the ACT Magistrates Court and anticipates infrastructure investment will be necessary in the medium term to address capacity challenges and continue to meet the operational needs of the judicial system and community expectations regarding access justice services.</p> <p>The ACT Government is investing almost \$1.1 million in the 2023-24 Budget to replace the current Forensic Medicine Centre cold storage facility and expand its capacity to meet the needs of Canberra's growing population. The Centre will provide modern facilities for pathologists and technicians who undertake forensic medical services (including post-mortem examinations) on behalf of the ACT Coroner.</p>

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Improvements to the Alexander Maconochie Centre  Whole of Canberra Early Planning	Estimated Total Cost: <50 Budget Funded Amount: 10.1					<p>Investment in the Alexander Maconochie Centre will continue, including \$1.2 million through the 2023-24 Budget for feasibility and design concept work for a Reintegration Centre/Precinct, which would provide training programs and purposeful activities or detainees.</p> <p>It also includes current investment of \$8.2 million to deliver urgent relief to congestion within the detainees' accommodation spaces at the Alexander Maconochie Centre. Space will be repurposed for detainee use by collocating existing embedded administration spaces within a centralised Administration Unit.</p> <p>The ACT Government is also ensuring that AMC receives appropriate resources to support staff costs, as well as improvements to safety and wellbeing.</p>
Emergency Services Infrastructure						
A new Fire and Ambulance Station in Acton  Inner North and City Construction	Estimated Total Cost: <50 Budget Funded Amount: 40.3					<p>The ACT Government has committed \$40.3 million towards a new joint emergency services station in Acton, which will support the central Canberra community. The new station, to be located close to Canberra's city centre, will provide ACT Ambulance Service and ACT Fire & Rescue staff with infrastructure that supports their work and wellbeing. The new station will make sure our growing Canberra community has appropriate access to emergency services and that fast response times are maintained. The construction contract has been awarded and civil works are underway, with an estimated completion expected towards the end of 2024.</p>

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Emergency Services Agency South-side Strategy South Canberra Design	Estimated Total Cost: 250-500 Budget Funded Amount: 66.0					<p>The ACT Government will develop and pursue a strategic approach to the infrastructure needs of the Emergency Services Agency in South Canberra.</p> <p>This will commence the Government's \$66 million investment to construct and fit-out a new joint station for ACT Fire & Rescue Services and ACT Ambulance Service in the vicinity of Molonglo. This modern facility will support first responders in their service to the community, with the capability to expand in a way that will support emergency response times, address accommodation needs and serve the growth of the Molonglo Valley and surrounding districts. Also, the new station will have facilities that will be able to hold and charge vehicles of fire rescue and ambulance services. The project is currently in the design stage with the aim of completing the construction and allowing commissioning of the station in early 2026.</p> <p>This planning will also consider potential future projects including Woden Station as a co-located regional facility for ACTF&R and ACTAS in the vicinity of the Canberra Hospital; and the future needs of the ageing Fyshwick fire and ambulance station.</p>
Emergency Services Agency Headquarters Whole of Canberra Potential	Estimated Total Cost: 100-250 Budget Funded Amount: Nil					<p>New Emergency Services Agency accommodations would co-locate as many functions as possible to achieve operational and economic efficiency within a campus style environment.</p>



Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
Emergency Services Agency Training Centre 📍 Whole of Canberra Potential	Estimated Total Cost: 50-100 Budget Funded Amount: Nil					This potential project would explore options to replace various ageing Emergency Services Agency facilities and provide purpose-built training facilities for the ACT Emergency Services Agency, replacing some of the ageing facilities at the existing training centre in Hume. This work, if agreed, may also include consideration of options for the Emergency Services' fire and life safety training facility at Fairbairn to deliver induction courses, technical Operations Support Services, Fire and Rescue Breathing and Apparatus and Platform on Demand training.
Well prepared Emergency Services in Gungahlin 📍 Whole of Canberra Design	Estimated Total Cost: 50-100 Budget Funded Amount: 10.1					An upgraded Ambulance service and Fire and Rescue presence in Gungahlin will be delivered to meet the needs of a growing population and ensure fast emergency response times are maintained. Future projects include relocation of the State Emergency and Rural Fire Services, and refurbishment of the existing Joint Emergency Services Centre with a view to it potentially being redesignated a Police Station in future. Another future project is a new ACT Ambulance Service and ACT Fire and Rescue station in West Gungahlin (Casey). \$1.9 million has been invested in planning and design works for this new station. There may be need and complementary opportunity for an additional ACT Ambulance Service and ACT Fire and Rescue facility in Eastern Gungahlin

Project	Costs (\$m)	Funding considered				Description
		0-5 years	5-10 years	10-15 years	15-20+ years	
New ACT Policing Headquarters and City Station 📍 Inner North and City Early Planning	Estimated Total Cost: 100-250 Budget Funded Amount: 3.5*					The ACT Government intends to replace two of the oldest government buildings occupied by ACT Policing. This project will seek to provide a new Headquarters for ACT Policing, possibly within the City Centre precinct. This project will also involve the relocation of the City Station, where it may be possible to co-locate the new station with the new Police Headquarters. This investment will support ACT Policing service levels, operational efficiency and business continuity, ensuring Canberra residents have appropriate access to policing services when needed. The 2023-24 Budget provided approximately \$3.5 million to enable early planning works to occur for the ACT Policing Headquarters and City Station project and Woden and Molonglo Police Station infrastructure review. The ACT Policing Headquarters and City Station has an estimated delivery timeframe of five years
Woden and Molonglo Police Station infrastructure 📍 Woden Early Planning	Estimated Total Cost: <50 Budget Funded Amount: 3.5*					To support the needs of the Woden and Molonglo communities as the population grows, the ACT Government will review police station infrastructure. This review will consider options to expand or relocate the Woden Police Station and will consider the need for a new facility in the Molonglo area. The 2023-24 Budget provided approximately \$3.5 million to enable early planning works to occur for the Woden and Molonglo Police Station infrastructure review and the ACT Policing Headquarters and City Station project. *Early planning funding is shared with the New ACT Policing Headquarters and City Station project.
Maintaining and upgrading existing policing infrastructure 📍 Whole of Canberra Potential	Estimated Total Cost: 100-250 Budget Funded Amount: Nil					Potential projects over the medium term will include the needs of ACT Policing's Exhibition Management Centre; its Maritime Facility; and mid-life upgrades to the Tuggeranong and Belconnen Police Stations.



The ACT Government's investment in city services, recreation and community facilities infrastructure is driven by our commitment to a Canberra that is inclusive, safe, sustainable, and meets the needs of our community.

This is driven by our commitment to ensuring that all Canberrans have access to high quality services, community facilities and public amenities when and where they need them, as well as the services needed to enable access to justice and support community safety.

This sector details a wide range of types of infrastructure, with differing functions and diverse drivers. These drivers include wellbeing, awareness of a growing population, more social connection, liveability, better engagement with community services, support for young people and children, community belonging, and access to justice and services around safety. Other factors considered are the need to revitalise ageing infrastructure, develop sustainable and resilient infrastructure, and to embrace new technologies.

Despite these varying drivers, the desired outcomes are consistent – improved liveability and safety and a city that enables Canberrans to lead fulfilling, connected lives.

Investment in wellbeing

The embedding of the ACT Wellbeing Framework into ACT Budget and Cabinet processes supports alignment between infrastructure investment considerations and the objectives of the Wellbeing Framework. This supports investment in the infrastructure necessary to enable Canberrans to take advantage of opportunities and improve their quality of life.

The ACT Wellbeing Framework is helping the ACT Government and community work in partnership to lift the quality of life of all Canberrans. Wellbeing is about how we are doing, as individuals, as a community, and as a place to live. It is about having the opportunity and ability to lead lives of personal and community value – with qualities such as good health, time to enjoy the things in life that matter, in an environment that promotes personal growth and is sustainable.

The infrastructure outlined in this sector supports the wellbeing of Canberrans. It is also closely connected to delivering on the goals of *CBR Switched On*, including to:

- address climate change;
- promote a resilient and prosperous economy;
- optimise our citizens' wellbeing and work-life balance; and
- foster greater social inclusion for all.

Addressing the needs of a growing population

The ACT Government delivers the essential services and infrastructure that Canberrans rely on every day, with a focus on making Canberra a great place to live and enabling the wellbeing of our community.

The ACT's growing population will continue to drive strong demand for city services, public amenities, and community, justice and emergency services.

Infrastructure investment, and building modern facilities in the right location, will be required to keep pace with population growth and urban densification and meet the needs of our community.

Services and infrastructure will need to respond to the changing demographic profile and increasing diversity of geographical locations and local communities across the ACT. To ensure the needs of Canberrans are met today and into the future, significant planning is underway so every part of our city's infrastructure can support the growing community.

Infrastructure works will be informed by the Territory Plan, Planning Strategy and District Strategies, which help guide how

Canberra will change and grow towards 2038 and beyond to 2050. To achieve beneficial outcomes, a range of planning matters needs to consider matters such as sustainability and resilience, cultural heritage, environment, high quality design principles, and how a development contributes positively to its context and contributes to the vision of Canberra as a compact and efficient city.

Building social connection and a liveable city

The ACT Government aims to be a leader in the provision of urban spaces which positively changes lives.

We are strengthening recreational and park facilities and public amenities across our growing city, providing the infrastructure and public spaces for Canberrans to gather and connect.

Infrastructure can enable strong and resilient communities through building connection – at our playgrounds, our shops, service centres, and our green open spaces. Community connectedness and liveable suburbs can also enhance physical and mental well-being, build inclusiveness and reduce social isolation.

An important focus of infrastructure planning is balancing the need for investment in new suburbs and regions with maintaining and upgrading existing assets in more established suburbs to ensure all Canberrans have access to great city services, engaging local spaces, recreational facilities and public amenities.





Canberra's extensive open space network and community facilities provide a significant contribution to Canberra being recognised as one of the world's most liveable cities. We are increasing our focus on better urban design, making it easier to live, work, grow and invest in the Territory.

Supporting all Canberrans to access and engage with community services

We are investing in welcoming, inclusive and accessible community facilities that support strong local communities and provide access to high-quality services.

We are partnering with the community to better understand and respond to their needs, and supporting vulnerable Canberrans to seek assistance when they need it.

We are working to Close the Gap, and to support our non-government service providers in delivering their valuable services to our community.

Changes in the policy, funding and regulatory environment over the past decade are driving the need for more client centred service delivery models and integrated approaches which can holistically meet local community needs. Infrastructure supports this by providing the spaces and platforms to enable service delivery.

As needs grow and change, we also need to ensure that we are equipped to provide community services and support to those who need it the most. Research and

evidence support early intervention as the most successful intervention for those at serious risk.

Additionally, the benefits of shared models of care and shared multidisciplinary teams across government means the co-location of services for clients is extremely beneficial. This can be enabled by the provision of appropriately shared infrastructure and facilities.

Supporting positive outcomes for our children and young people

It is critical that appropriate infrastructure remains available to support the ongoing work and delivery of early intervention services, which provide essential and necessary support for families and children experiencing vulnerability.

Through the *Next Steps for Our Kids Strategy*, raising the minimum age of criminal responsibility, and ongoing reform of the *Children and Young People Act 2008*, the ACT Government is working to improve outcomes for children and young people in the ACT. We are supporting families and to keep children and young people safe at home, or where this is not possible, working to ensure children and young people can thrive in out of home care, supported by carers and non-government partners who have confidence and trust in the system.

To give children the best start, the circumstances and needs of their families and the people around them must be considered. *The Best Start for Canberra's Children: The First 1000 Days Strategy* and *Child and Adolescent Clinical Services Plan 2023-2031* aim to focus our attention over the next decade on providing earlier and better supports to children, their families and community. We are investing in the infrastructure we need to enable parents to feel more confident,

supported and connected and for services to be accessible when children and families need them.

Forming part of the ACT Government's focus on supporting early intervention, the ACT's Child and Family Centres and Child Development Service help families and carers to support their child's health, wellbeing, learning and development.

Additionally, the ACT's public spaces, playground and recreational infrastructure, and other community facilities such as libraries create an environment that provides opportunities and encourages community engagement for children and young people, and their families and carers.

The ACT Government will continue to invest in urban public parks and play spaces across the Territory, providing valuable spaces for the community to gather.

After school, on the weekend or whenever a bit of rest and recreation is needed, the 523 play spaces across the ACT are the go-to for Canberra families.

The ACT Government recognises the importance of play spaces among Canberrans and is delivering new and improved play spaces to allow the community to spend more active time outside with their families.

Investing in inclusive and accessible infrastructure that supports community belonging

Public space improvements aim to encourage the use and enjoyment of public places and infrastructure by all members of the community, including people with a disability, people from culturally and linguistically diverse backgrounds, older people, indigenous people, young people and families.

The ACT Government is also investing in inclusive infrastructure which meets the unique needs of Aboriginal and Torres Strait Islander people.

The National Closing the Gap Agreement acknowledges the ongoing strength and resilience of Aboriginal and Torres Strait Islander people in sustaining the world's oldest living cultures. The ACT Government is committed to developing long-term sustainable relationships based on trust, awareness and understanding

of experiences with the ACT Aboriginal and Torres Strait Islander community and community partners to achieve better outcomes.

The ACT Government has committed to funding for Aboriginal and Torres Strait Islander programs and services going through Aboriginal and Torres Strait Islander community-controlled organisations in the ACT.

The Closing the Gap Agreement acknowledges that Aboriginal and Torres Strait Islander community-controlled services are better for Aboriginal and Torres Strait Islander people, achieve better results, employ more Aboriginal and Torres Strait Islander people and are often preferred over mainstream services.

Establishing Aboriginal and Torres Strait Islander community-controlled organisations alongside other mainstream service providers supports cultural competency within organisations and provides service options in a central location for First Nations people.

Providing access to justice

We are committed to Canberrans having access to justice, while simultaneously seeking to be leader in the provision of effective correctional services which positively changes lives, reduce reoffending, and increases community safety. Infrastructure investment, which accounts for a growing population and associated increase in service demand, will support the improved delivery of quick, cost-effective and accessible justice and legal services to our community.

The ACT Government is keeping the community safe and protecting its rights and interests by understanding the drivers of crime and emergencies, and providing the right infrastructure to respond.

To meet these challenges and ensure the ACT is prepared for the future, a pipeline of the infrastructure projects has been produced to ensure community wellbeing, safety, and access to justice is maintained well into the future.

Investment in the ACT's court system infrastructure ensures that Canberrans continue to have access to justice pathways as the population grows. Another key driver underpinning this sector update includes the ACT Government's commitments to reducing recidivism and enhancing reintegration by providing the systems and infrastructure that prevent future victims while supporting offender rehabilitation. This approach will underpin the existing and future infrastructure requirements delivered at the Alexander Maconochie Centre.



Supporting our emergency services to keep Canberrans safe

We are building on our emergency preparedness, response capabilities and enhancing community resilience, by providing the police and emergency services and enabling infrastructure that reflects our increasing population while also managing and responding to the effects of climate change.

The ACT's emergency services provide critical assistance to Canberrans when they need it most, by seeking to protect and preserve life, property and the environment. The wellbeing and safety of Canberrans is strengthened by investments which ensure that our growing community has appropriate access to emergency services, facilitate accessibility for vulnerable Canberrans, and that fast emergency response times are maintained.

The ACT Government's Emergency Services Agency seeks to protect and preserve life, property and the environment, and delivers a streamlined structure for emergency services to provide high quality and responsive services to the Canberra community. The Emergency Services Agency's South-side Strategy and North-side Strategy will help inform future infrastructure investment as the ACT's population continues to grow and densify.

ACT Policing – the community policing arm of the Australian Federal Police – is evolving to meet the needs of an increasingly dynamic and diverse community. The ACT population is growing, priority calls for service are increasing, and police spend more time solving complex social and crime related issues. In the 2019-20 ACT Budget, the ACT Government announced support for the service to embark on a significant

reform program that will see police serve the Canberra community even better into the future. Enabling infrastructure is essential to ACT Policing's mission: to keep the peace and preserve public safety within the ACT.

To ensure community safety is maintained well into the future, this sector update identifies opportunities for improved and better located emergency services infrastructure and enhanced policing facilities across the Territory – particularly for growth areas like the Molonglo Valley and the Gungahlin region.

Revitalising our ageing infrastructure

In meeting Canberra's future needs in city services and community facilities, the ACT Government is focused on how we can make the most of our existing infrastructure asset base and then build on this foundation to make our city even better.

The ACT Government manages more than 200 Territory-owned buildings including commercial buildings, government offices, community/multipurpose buildings, and aquatic/leisure facilities. It also leases a number of commercial buildings on behalf of the Territory for the provision of government services and functions.

The inevitable need to maintain, upgrade or replace ageing infrastructure, along with the need to provide the community with suitable facilities to deliver quality services in a time of growing demand, can be challenging. This is why Strategic Asset Management Planning is embedded across Government to support investment decisions throughout the life of our infrastructure assets.

Investing in existing infrastructure and capital is a key element of the Government's strategy to deliver services to our community, protect and create jobs, and improve the long-term wellbeing of Canberrans.

In making investment decisions, we will particularly focus on reviewing, upgrading and augmenting facilities in suburbs which are seeing significant urban renewal and population growth. This will ensure that existing facilities are capable of supporting additional demand.

To improve the safety, amenity and longevity of public infrastructure, the ACT Government has committed \$94 million in 2023-24 and \$501 million over the 5 years to 2027-28 for the Asset Renewal Program (formerly the Better Infrastructure Fund). This program funds capital works for existing ACT infrastructure to extend the infrastructure's useful life, improve delivery capacity, or address capital works related safety concerns. Examples of projects which have received funding include commercial precinct paving improvements and repairs; road median improvements; and path network improvements which provide safer and easier access for Canberrans with mobility needs.

The ACT Government is also working to maintain the Territory's extensive road and path network assets. This includes a 52 per cent funding increase through the

Strategic Road Maintenance program, which has increased road maintenance funding to \$153 million over four years from 2023-24. The Strategic Path Maintenance program is investing an extra \$5 million in footpath maintenance, in addition to existing funding, across Canberra's 3,190-kilometre strong path and cycle network.

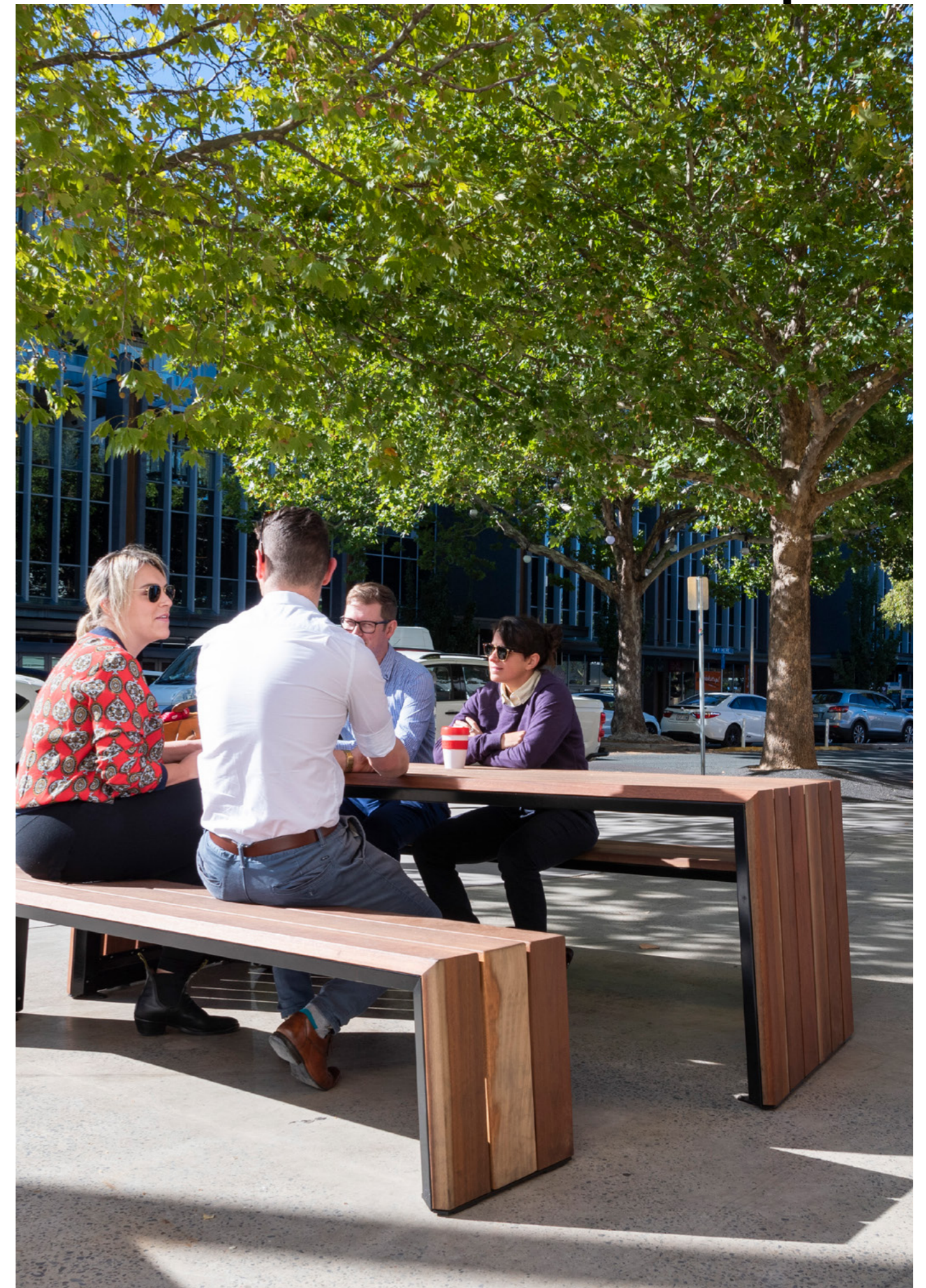
Addressing the need for sustainable and resilient infrastructure

In addition to population growth, we will also experience increasing impacts of climate change. Our city and suburbs need to accommodate change and be resilient in the face of these future challenges. A green and vibrant city in 2030 needs a renewed focus on delivering services for citizens that will enhance their experiences and sense of place.

We are working to protect Canberra's suburbs and community from the impacts of climate change, and delivering climate resilient infrastructure is a key component of this work.

Future infrastructure provides opportunities to consider the impacts of climate change and aim to improve the resilience and sustainability of public infrastructure across the ACT.

The construction of durable new infrastructure with minimal environmental impacts is an important contribution towards embedding building and construction sustainability in the ACT. Technological change also opens up opportunities to use newer, more sustainable materials and methods in physical infrastructure delivery to achieve a more environmentally friendly and sustainable outcome.





Adapting to the changes in climate and increasing frequency and severity of extreme weather events – such as prolonged heatwaves, storm and floods and increasing bushfire weather – will have a significant impact on the ACT's infrastructure requirements.

Future infrastructure investment will be informed by the vision and objectives of the ACT Government's *ACT Climate Change Strategy 2019-2025*, *Urban Forest Strategy 2021-2045* and *Living Infrastructure Plan*. For example, to cool our suburbs and residents, the ACT Government is increasing Canberra's tree canopy and creating more urban wetlands and swimmable lakes, contributing to the cooling of our suburbs and residents. We are creating more green space and refuges to manage temperature extremes and support community wellbeing. The ACT Government's plant nurseries are an important contributor to this work.

We will restore nature and green our city so Canberrans can enjoy the social, physical, cultural, economic and mental health benefits of living with a restored and healthy natural environment.

Embracing technological change

Ongoing technological changes and new developments open up opportunities to innovate and provide accessible and modern infrastructure to the community.

For example, digital infrastructure which enables a single citizen view across a range of human services, would provide clients and the community with better service experiences and outcomes. Currently, citizens may have to engage with community services across a breadth of government touchpoints, which use a variety of digital systems that currently do not connect with each other.

Investment in digital infrastructure which improves the delivery and connectivity of human services would make it easier for the community to engage with services, improve data quality and accessibility, and enhance sector-wide planning capability to better respond to the increasing needs of the ACT community.

In 2030, Canberra will be a bush city, green, vibrant and one that honours our Indigenous heritage and our history.

We want it to be a place that is inclusive, safe and that fosters community pride. We want to maintain and sustain our green and clean land, side by side with a relaxed lifestyle and the diverse culture that all people bring to our city.

The ACT Government will continue to invest in upgrades to public spaces and facilities. This includes upgrades aimed at improving public amenity, safety and functionality, and which support the city centre, local, group, town centres and commercial precincts to thrive.

Canberra's public spaces, parks, playgrounds, recreational and fitness spaces, and local shops play an important role in our city's social fabric. The ACT Government also maintains the look and feel of the city, manages the urban forest, delivers animal welfare services, and provides essential infrastructure and public amenities used by Canberra's every day – this includes infrastructure such as local footpaths and

cycle paths to enable social connectivity and active travel, streetlights, and public toilet facilities.

Our future investments will reflect the importance of maintaining these community facilities in established suburbs as well as upgrading and installing new facilities in central locations such as central and district parks and shopping precincts.

Additionally, it is recognised there will be close connections between this sector and future Transport and Climate Action, Energy and Environment sectors, particularly for indicative pipeline projects. For example, precinct renewal activities delivering improved public amenities and facilities may also have city planning, climate and transport components. In particular, the need to mitigate and adapt to the impacts of climate change will be a significant driver of how, where and when the ACT Government invests in infrastructure now and into the future.



Artist Impression;
Laneway to Lake Tuggeranong

The Education sector update similarly captures a wide variety of infrastructure projects and initiatives where recreation and community facilities are co-located with ACT public schools.

City Spine Program

As part of the ACT Government's program to create high-quality, people-focused public realm, planning and design work is currently underway to improve the walkability, connectivity, safety and attractiveness of key active transport routes between the City Centre, Braddon, City West and City East.

This work is intended to drive economic growth and encourage redevelopment of these key city corridors, while improving amenity and safety within the City.

Garema Place

The Garema Place improvements, building on upgrades to City Walk in 2020, are about creating a thriving central place that drives economic activity in the City Centre. The ACT Government recently sought community input on proposed designs.

The upgrades will create a modern, exciting dining and retail precinct that retains the parts Canberrans know and love about Garema Place while also meeting our city's growing needs. Construction was funded through the 2023-24 Budget and is anticipated to commence in 2024.

City Walk

We are extending the City Walk landscape upgrades between Ainslie Place and Allara Street, with planning and design activities funded through the 2023-24 Budget

City Streetscapes

Streetscape upgrades on Alinga Street aim to improve the walkability and connectivity with ANU and City West, which is home to

a significant workforce and student base. Additionally, improving connections across Cooyong Street will encourage active travel between Braddon and the City Centre. Planning and design activities are funded through the 2023-24 Budget.

Sydney and Melbourne Buildings precinct revitalisation

The Sydney and Melbourne Buildings have a special place in the hearts of Canberrans, as key landmarks, framing the gateway to Northbourne Avenue and City Hill. We are investing in upgrades to the laneways and façades to unify the look and enhance the safety and appearance of the heritage Sydney and Melbourne buildings.

Recognising the important role Odgers and Verity Lanes play to the functionality of the buildings, and their potential for further activation, the laneways were upgraded in 2023 as part of the broader revitalisation of the precinct. Works include new asphalt paving, stormwater infrastructure, better lighting to improve safety and ambience, and infrastructure to enable time of day closures to support outdoor dining and special events.

Acknowledging the unique nature of the ownership structure and the significant value the buildings represent to the community, the ACT Government is also investigating ways to assist owners in achieving a consistent appearance of the buildings' facades.

Dickson Group Centre

Building on the 2023 Woolley Street upgrades, the City Renewal Authority is currently undertaking a series of design works, consistent with the Dickson Centre Masterplan, in relation to the Dickson shops and surrounding streets.

This work will ensure this unique inner-city shopping precinct can continue to support local businesses, cater to the growing community and complement the significant redevelopment occurring in this precinct.

The new concept design will have a focus on environment and socially sustainable outcomes; connectivity with surrounding developments, active travel options and public transport, including light rail; and pedestrian safety.

The proposed works include paving upgrades, decluttering spaces, seating, pedestrian crossings, lighting, new garden beds, outdoor dining options and improved drainage.

Kippax Group Centre

The Kippax Group Centre in Holt is changing to meet the needs of the community. Community engagement informed the *Kippax Group Centre Master Plan 2019*, which sets out a vision to guide the growth and development in the centre over time. Upgrades include:

- increased accessibility along shopfronts on Hardwick Crescent;
- improved safety for pedestrians with new pedestrian crossings and traffic calming measures including raising the two southern priority crossings;
- direct pedestrian links between the currently separated Hardwick Crescent commercial centres on either side of the large carparks;
- wider and improved shopfront pavement, allowing space for outdoor cafes and public outdoor furniture;
- increased safety with lighting improvements; and
- an enhanced streetscape with new plantings and landscaping, including retaining walls between pedestrians, plantings and the road.

Charnwood Group Centre

Charnwood shops is a thriving group centre in Belconnen providing access for locals and visitors to a range of retail businesses and essential services. In 2023, construction was undertaken to provide a long-term solution to safety issues caused by tree roots and paving damage. Key features include:

- better accessibility in public areas in front of shopfronts located on the northern and western edges facing the carpark.
- new seating and furniture and a rearrangement of locations to facilitate better pedestrian movement.
- repaving with existing pavers and installing new concrete and tree surrounds.
- new trees to replace vandalised trees and those assessed for removal. Following completion there will be more trees at the group centre than prior to this project.
- improving conditions for existing and new trees which will reduce the likelihood of roots pushing the pavers up and improve the canopy cover (shading).
- drainage improvements to address localised flooding in heavy rain on the lower-level pavement at the bottom of the steps near the laundromat.
- increasing shade to seating areas, including removing the existing pergola and replacing it with a shade sail in a centralised location.
- safer pedestrian movement from the carpark to the verge in front of a major supermarket by replacing pram ramps.
- improvements to parking, including four new accessible parking bays in the rear/western carpark.



Acton Waterfront

The ACT Government is developing Acton Waterfront into a place for all Canberrans and visitors to enjoy. It will be an accessible, people-focussed neighbourhood for living and working, and a space that encourages lake users, local Canberra residents and tourists to enjoy the lakefront.

The new Acton Waterfront boardwalk, beach and Henry Rolland Park are already complete, and construction of a new parkland adjoining the boardwalk is due to commence in 2024.

The park will be known as Ngamawari, which means “cave place” in Ngunnawal language and recognises the cultural significance of the limestone caves flooded during the creation of Lake Burley Griffin.

The ACT Government has committed \$35 million in capital funding towards this project. The new park will include nature play areas, event spaces, facilities for food and beverages, cultural signage trails and shade structures to ensure a safe and comfortable place for people of all ages.

Early civil works to support the construction of future estate are also expected to commence in 2024. The mixed-use estate will include cafés, restaurants, community spaces and residential accommodation, and complements nearby key infrastructure projects such as the extension of light rail to Woden.

Tuggeranong Foreshore improvements

Building on completed upgrades to revitalise the Tuggeranong Town Centre, the Government has also committed to improve the Tuggeranong foreshore precinct.

Public spaces along the Tuggeranong foreshore are being transformed, with

works from Reed Street South to Athllon Drive to deliver accessible facilities and revitalised active spaces for the community. These include:

- major upgrades to the Tuggeranong Town Park;
- major improvements to the boardwalk near the Library and Arts Centre;
- improved toilet facilities; and
- new street furniture.

Casey Community Recreation Park

Expected for completion in 2024, a new park in Casey will create a space for the whole community to play and relax in nature. The final design captures the community priorities of: play equipment for all abilities; accessible toilet facilities; shade structures, BBQ and picnic areas; a multi-purpose court for different sports; a flying fox and a cricket net; and grassed areas including an amphitheatre and open play spaces.

This project will maintain the existing trees and plants into the future, supporting an emphasis on playing in nature.

Recreation and play spaces in Watson

Watson will receive two new play and recreation spaces.

Inner North Destination Play Space

A new Destination Play Space adjacent to the proposed facility for the Academy of Interactive Entertainment will support recreation activities for a large range of age groups as a key play destination in Canberra’s inner north.

The playground will be located at the green space next to Canberra Technology Park, a location chosen for its open green space, proximity to the Phillip Avenue light rail stop, future Garden City Cycle Route and the established facilities at the Watson shops. The new play space will include:

- a wide variety of play equipment;
- two multi-use courts supporting activities such as tennis, basketball and handball;
- an open irrigated grassed area and amphitheatre for informal kickabout and gatherings;
- 108 new tree plantings to provide additional shade over paths and play spaces;
- outdoor fitness equipment, a skating element and accessible path network;
- bike parking and repair station to support active travel to the park;
- an accessible toilet and changeroom with baby change facilities; and
- picnic shelters, barbecues and drinking fountains.

The community wants the design to reflect the unique character of the inner north. Inspiration has been taken from the nearby Mount Majura Nature Reserve and its native Glossy Black-Cockatoo influencing the colour palette of the playground. Existing trees will be retained around the perimeter of the site, in addition to planting new trees.

The construction tender will be released shortly for these works with construction expected to commence in the first half of 2024.

North Watson Neighbourhood Park

Additionally, a new park in North Watson will celebrate and share Ngunnawal culture with younger generations.

The park will include artworks commissioned from the Ngunnawal community and will feature a Maliyan (Wedge-tailed Eagle) structure. It will also include natural and standard play equipment for all ages, and spaces to rest and kick a ball. The site will also include housing and open space to protect wildlife habitat, particularly for the endangered Superb Parrot.

Following community consultation in 2021, construction has commenced and is expected in early 2024.

Belconnen Skatepark half-pipe

Belconnen Skatepark was built over 30 years ago and has seen people from across the country and world drop into the bowl and surrounding skate elements.

A new competition standard half-pipe will be built at the skatepark along Emu Bank in Belconnen. The new half-pipe will provide a space for Canberrans to be active and learn new skills all year round, be able to hold amateur and professional skating competitions and provide a space for skateboarding, freestyle BMX, scootering and more. Construction procurement is underway with expected completion in 2024.

This project includes funding provided by the Australian Government.





New and upgraded dog parks

Canberra dog owners and their pets will benefit from more and improved recreation opportunities. Fenced dog exercise areas contribute to the effective management of dogs in public spaces by providing controlled space where dogs can freely exercise and play.

New fenced dog parks will be built in Lanyon and Franklin, following community feedback on the draft concept plans. Final design plans for the new dog parks have been shared ahead of construction starting in late 2023-24.

More Trees – growing our urban forest

The ACT Government is committed to improving the sustainability and liveability of Canberra through the growth of the ACT's urban canopy. Building on existing investment, ongoing renewal and replanting of Canberra's forest will be needed over the coming years.

Additionally, management of the urban forest will require increasing maintenance and proactive measures necessary to prolong the life of established trees, as well as maximise the health and vigour of recently established urban trees during their formative years, and ongoing maintenance of trees and surrounds to improve permeability and ensure public safety.

In the short term, 54,000 trees will be planted across the ACT by 2025 to enhance our urban forest. Planting locations will be determined drawing from the expertise of the city presentation teams. Focus will be on areas that are vulnerable to heat where canopy cover can be enhanced in a prudent way, and which complement and support active travel routes within suburbs.

Investment into the future will be guided by the vision and objectives of the ACT Government's *Urban Forest Strategy 2021-2045*, which sets out the ACT Government's vision for a resilient and sustainable urban forest that supports a liveable city and the natural environment.

Services delivered through community facilities in the ACT are a complex, and yet essential, part of ongoing service delivery to meet the needs of our community.

The ACT Government is investing in community facilities to meet the evolving needs of our community. We are fostering an inclusive and strong ACT community, which is welcoming and supportive of all Canberrans, including multicultural communities, Aboriginal and Torres Strait Islander people, people with a disability, seniors, youth, veterans, women and LGBTIQ+ persons.

Community facilities enable the delivery of essential community services, such as social housing and homelessness services; child and youth protection; providing supports for children, families and carers; and supporting the ACT's response to family and domestic violence. Additionally, community facilities such as public libraries and community halls, hubs and centres provide important spaces for the Canberra community to gather and connect.

While infrastructure is essential to the delivery of critical government functions, the ACT's public infrastructure investment also recognises and enables the valuable services delivered by non-government organisations to the Canberra community.

Ongoing need coupled with increasing service demand is creating a requirement for upgraded and additional infrastructure to support high quality provision to the ACT community both now and into the future.

New Gungahlin Community Centre

The Government will deliver a new community centre in Gungahlin which will provide facilities for a range of integrated community services, including a youth drop-in centre and a dedicated community activity space. This will provide the community with a local space to gather, access services, and connect.

Budget funding also includes rental costs to re-establish a youth drop-in centre at an interim location in Gungahlin until the new community centre is completed. It is anticipated that construction will be complete by mid-2026.



Artist Impression;
New Gungahlin Community Centre

New Woden Community Centre

The 2019-20 Budget included more than \$1.8 million for community engagement, site planning, feasibility, functional design brief and detailed design for a new Woden Community Centre.

Based on community feedback, a new community centre in Woden will aim to improve the availability of space for events, the arts, meetings and other community activities.

New Coombs Community Centre

A new Community Centre in Coombs will be delivered in 2026-27 as part of the Government's Coombs and Wright Village Project. This project responds to community requests for a dedicated, government-owned centre to service the needs of the Coombs and Wright community. The design will include a community hall, as well as meeting spaces and long-term rental spaces for not-for-profit groups.

New Kippax Community Hub

The Kippax Group Centre Master Plan (2019) identified the need for a new community building to be located near the existing Kippax Library. From 3 July to 20 August 2023, the ACT Government held community engagement activities about a proposed community hub in Kippax.

Community and stakeholder views, along with the outcomes of site investigations expected to be complete in early 2024, will be used to identify a preferred location and inform detailed design. The detailed design and construction of a community building is subject to site suitability, a future development application (and statutory community consultation), and ACT Government budget processes.

Molonglo Library and Community Facility

The ACT Government is engaging with the community on co-design for a new library and community facility in the Molonglo Valley, to be located in the new Molonglo commercial centre.

New RSPCA facility

The ACT Government will continue its support and commitment to improving animal welfare in the ACT region by undertaking design work for a bespoke facility for the RSPCA ACT at a new site in Pialligo.

This initiative builds on recent government actions in this area including the 2022-23 Budget initiative 'Early design works for a new RSPCA facility' and the 2023-24 Budget initiative 'Building a new home for RSPCA ACT'.

The facility will include canine kennels, a cattery and spaces for domestic and other animals, in addition to administration facilities. The new environmentally sustainable facility will also house the RSPCA's animal management, veterinary and education services, allowing them to better care for animals and strengthen their engagement with the Canberra community about animal welfare.

Community facilities and public building upgrades and replacement

The ACT Government is undertaking a range of upgrades and rectification works across the Government's community and government building portfolio to support better accessibility and safety.

By investing in upgrades to our libraries, community centres, hubs and halls, the ACT Government is ensuring they remain valuable community assets well into the future.

Upgrades include heating and cooling system upgrades (including electrification), roof repairs, lift replacements and fire safety improvements. As part of this ongoing investment, opportunities to renew, replace and modernise community infrastructure will be considered where necessary.

Enabling cemetery and crematoria services

Southern Memorial Park

Planning on a multi-generational scale is underway for the Southern Memorial Park to meet the needs of our growing city. This priority initiative is necessary to ensure adequate, equitable and long-term cemetery, crematorium and memorialisation services to the ACT community.

Sited on Mugga Lane in Hume, the 76-hectare cemetery will be developed in four stages over the next 100 years, and allows the current use for horse agistment to continue with minimal to moderate disruption over the next 50 years.

The first stage is intended to meet demand for five years, providing 2,500 lawn/aggregate burial sites, and sufficient natural burial sites. Stage 2 is expected to commence within the next decade, with Stages 3 and 4 expected to become necessary in the longer-term.

In addition to direct government investment in cemetery and crematoria facilities, the ACT Cemeteries and Crematoria Authority intends to construct a Memorial Hall and Condolence at Gungahlin Memorial Park to be able to offer full service for both burials and cremations, better meeting religious and cultural needs for grieving families.

Sexual Violence Multi-Disciplinary Centre

The ACT Government is establishing a specialist Multi-Disciplinary Centre for victim survivors of sexual violence as a key priority in the ACT's sexual violence reform agenda.

The centre will co-locate a range of specialist services to reduce barriers for victim survivors accessing support. It will also provide a space for specialist sexual violence response services, including police, to effectively collaborate when addressing sexual violence cases.

The Multi-Disciplinary Centre will create an environment which is inclusive, accessible and trauma-informed. Streamlining access to critical services through a Multi-Disciplinary Centre will support vulnerable Canberrans as it will reduce the burden of travelling to multiple locations and having to retell their story to different services. The Multi-Disciplinary Centre will be informed by evaluations and evidence of Multi-Disciplinary Centre models nationally to ensure that we are delivering best-practice services for victim survivors.

Work for this project is underway, with initial work partially funded through the 2022-23 and 2023-24 budgets. Service delivery is expected to commence in an outreach capacity in 2023-24, with the first phase operating from existing ACT Government offices until a fit-for-purpose location is available for victim survivors to attend.



Artist Impression;
New Gugan Gulwan facility

New facility for Gugan Gulwan Youth Aboriginal Corporation

The ACT Government is working closely with Gugan Gulwan to construct a new, purpose-built facility on its existing site in Wanniasa to deliver expanded services for Aboriginal and Torres Strait Islander children, young people and families. The new facility will enable a consolidation and expansion of Gugan Gulwan's services, and provide a more culturally safe and appropriate space.

The ACT Government has committed \$19.6 million towards this project, with design works undertaken in 2022 and demolition and site preparedness finalised in July 2023. A construction contract has been awarded and works commenced in late 2023.

Facilities to support Aboriginal Community Controlled Organisations

The ACT Government has committed to increasing funding for Aboriginal and Torres Strait Islander programs and services going through Aboriginal and Torres Strait Islander community-controlled organisations (ACCOs). This approach delivers against the National Closing the Gap Priority 2, which commits governments to building strong Aboriginal and Torres Strait Islander community-controlled sectors and to increasing the proportion of services that are delivered by ACCOs.

There is a need for more community-controlled services for Aboriginal and Torres Strait Islander people on the north side of Canberra. New facilities for an ACCO, or ACCOs, could enable more health, wellbeing and other services for Aboriginal and Torres Strait Islander people to be available on the north side.

We are committed to a 'no wrong door approach' to services for Aboriginal and Torres Strait Islander people in the ACT. The opportunity to co-locate an ACCO with other mainstream service providers supports cultural competency within organisations and provides options in a central location for First Nations people.

Dedicated north side infrastructure will be needed to support the delivery of culturally safe, trauma aware and healing informed services for ACT Aboriginal and Torres Strait Islander community. This supports a wholistic approach to service delivery for Aboriginal and Torres Strait Islander peoples.

Expanding children's services

Work is underway to develop a more comprehensive Child and Family Network to support young children and their families, using a combination of existing and new infrastructure and making services easier to navigate for families. This builds on the success of the Child and Family Centres in Gungahlin, West Belconnen and Tuggeranong, and the recent expansion of the Child Development Service, which help families support their child's health, wellbeing, learning and development.

It is expected that additional community facilities and infrastructure will be needed to support the ongoing delivery of early intervention and support services through Child and Family Centres and the Child Development Service. There are potential opportunities to co-locate child and family services in the new Health Centres in South Tuggeranong, North Gungahlin and the Inner South, and to continue to embed targeted supports in schools.

Early intervention and therapeutic services are essential for children who require support through speech, physio or occupational therapy services. These allied health services are also essential to the development of children who require additional support due to developmental delay and/or vulnerability.

The ACT Government is redesigning the Child Development Service, with feasibility work completed and service redesign underway, to ensure services are delivered in the community, where families can easily access them.

This work forms part of the ACT Government's commitment to essential health service delivery and focus on supporting early intervention through the *Best Start (First 1000 Days Strategy)*, *Set Up for Success (Early Childhood Strategy)*, *Next Steps for Our Kids*, *Child and Adolescent Clinical Services Plan 2023-2031*, raising the age of criminal responsibility and *Children and Young People Act* reforms.

Supporting youth justice reform is an alternative therapeutic service system for children and young people who are engaging in harmful behaviour that puts themselves or the community at risk.

Investments in services for young people impacted by raising the minimum age of criminal responsibility create opportunities to improve services for a broader cohort of young people engaged with, diverted from or at risk of entering the youth justice system.

The ACT Government has also invested in a co-design process for a throughcare program for the youth justice system.

A community-based therapeutic residential facility could support the delivery of a throughcare program by providing a 'step down' facility for young people exiting Bimberi Youth Justice Centre. Such a facility could also support young people identified as requiring intensive therapeutic support to address their harmful behaviour and divert them from future justice system engagement.



The ACT Government is responsible for maintaining the rule of law, managing offenders, and providing community safety services.

The ACT's courts and corrections -related infrastructure enables access to the ACT Magistrates and Supreme Courts, ACT Civil and Administrative Tribunal, and broader justice system; provides necessary correctional facilities; and aims to support offender rehabilitation initiatives and reduce reoffending.

Justice infrastructure priorities are based on the strategic analysis of current and future operational requirements considering ACT population and spatial growth, need for fit-for-purpose accommodation now and into the future and alignment with the Government's policies, including sustainability.

The strategic analysis of infrastructure priorities considered the justice and community safety systems that need to be addressed to support the ACT's economic, social and demographic changes over the next 20 years. It has facilitated the development of a planned and coordinated set of investment actions to address those challenges and provided a roadmap to guide future infrastructure investments.

ACT Courts and Tribunal Infrastructure Master Plan

The ACT Government will develop an Infrastructure Master Plan to create a strategic roadmap to determine the expected infrastructure needs of the ACT Law Courts and Tribunal over the next 15 to 20 years.

This Infrastructure Master Plan is likely to identify infrastructure requirements within the next five years to meet imminent business needs, with a longer-term infrastructure plan that will form part of the Justice and Community Safety Directorate's 20 Year Infrastructure Pipeline.

Expansion of capacity of ACT Courts and Tribunals

The ACT Government will continue to monitor capacity at the ACT Magistrates Court and ACT Supreme Court and anticipates infrastructure investment will be necessary in the medium term to address capacity challenges.

Infrastructure works for the Magistrates Court may include the construction of an additional ACT Magistrates Court location within Canberra or the expansion of the existing facility to accommodate additional courtrooms and supporting infrastructure, while infrastructure works may be required to provide new fit-out for two Courtrooms for the ACT Supreme Court.

Investment in justice infrastructure will ensure ACT Courts and Tribunal facilities can continue to meet the operational needs of the judicial system and community expectations regarding access justice services.

Upgrading the Forensic Medicine Centre

The ACT Government is replacing the current Forensic Medicine Centre cold storage facility and expanding its capacity to meet the needs of Canberra's growing population. The Centre will provide modern facilities for pathologists and technicians who undertake forensic medical services (including post-mortem examinations) on behalf of the ACT Coroner.

The ACT Government may also consider a mid-life refurbishment of the current Forensic Medicine Centre – formerly a Parks and Gardens depot – to ensure the FMC is maintained in good condition and remains fit for purpose into the future.

Improvements to the Alexander Maconochie Centre

The ACT Government continues to invest in the Alexander Maconochie Centre (AMC).

The Government will develop a 10-year master plan for the AMC identifying its expected longer term infrastructure needs to ensure facilities are available to support detainee health, welfare, and custodial practices. The master plan will be delivered in stages based on operational demand.

This work will include planning for a future staged Reintegration Centre/Precinct, which would provide training programs and purposeful activities for detainees. Initially this will involve the feasibility and design concept for the development of a Reintegration Centre/Precinct for both men and women adjoining the current AMC.

The funding provided to develop the master plan will enable feasibility analysis and design concept development for the Reintegration Centre/Precinct to be undertaken.

The ACT Government is also ensuring the AMC receives appropriate resources to support staff costs, as well as improvements to safety and wellbeing.

It also includes investment to deliver urgent relief to congestion within the detainees' accommodation spaces at the Alexander Maconochie Centre. Space will be repurposed for detainee use by collocating existing embedded administration spaces within a centralised Administration Unit.

The master plan will also consider initiatives to improve safety and wellbeing; as well as consideration of the needs of female detainees, including women-centric infrastructure.

The ACT Government is responsible for providing emergency services which keep our community safe.

Forward infrastructure planning considers the complex operational needs of the diverse emergency services in the ACT – the Fire & Rescue Service, Rural Fire Service, Ambulance Service, State Emergency Service and ACT Policing – to ensure that the ACT’s emergency services have the infrastructure and facilities they need to effectively protect the ACT community.

In particular, the need to mitigate and adapt to the impacts of climate change will be a significant driver of how, where and when the ACT Government invests in emergency response infrastructure now and into the future.

A new fire and ambulance station in Acton

Funding has been committed to the construction of a new ACT Ambulance Service and ACT Fire and Rescue station located close to Canberra’s city centre.

The new station will ensure our ACT Ambulance Service and ACT Fire & Rescue staff and volunteers have safe and efficient infrastructure to support their work and wellbeing, and to support

rapid emergency response times. The construction and operation of the station will contribute to the wellbeing of the ACT community by providing central Canberra residents with appropriate access to emergency services when they need them.

The construction contract has been awarded and civil works are underway, with an estimated completion expected towards the end of 2024.

A new fire and ambulance station in the Molonglo Valley

A joint ACT Fire & Rescue and ACT Ambulance Service station in the growing Molonglo Valley will support future population growth in western Canberra and the Molonglo Valley.

This modern facility will support first responders in their service to the community, with the capability to expand in a way that will support emergency response times, address accommodation needs and serve the growth of the Molonglo Valley and surrounding districts.



This new station will also have facilities that can hold and charge vehicles of fire and rescue and ambulance services.

Consistent with the Emergency Services Agency South-side Strategy, the new station will provide southside Canberra residents with appropriate access to emergency services when they need them.

Funding of more than \$66 million has been committed to deliver the project. Design works are currently underway, with the aim of completing the construction and allowing the station to be operation in early 2026.

A future Woden Station

Consistent with the Emergency Services Agency South-side Strategy, this potential future project may implement a strategic review of Woden fire and ambulance stations and consider a new regional facility in the vicinity of Canberra Hospital.

Strategic review of Fyshwick fire and ambulance station

A potential future project consistent with the Emergency Services Agency South-side Strategy, this initiative would implement a strategic review of Fyshwick fire and ambulance station and consider required infrastructure works to address issues with ageing and functionality.

Reviewing and renewing Emergency Services Agency facilities

The development of an Emergency Services Agency Facilities Master Plan, Strategic Asset Management Plan and sustainability strategy would assist the Emergency Services Agency in identifying and addressing the issues of ageing and conditions of ageing assets. This work would help ensure our emergency responders have access to facilities which enable them to meet the needs of the ACT community.

Possible facility renewal projects could include:

- a potential new Headquarters for the Emergency Services Agency, collocating as many functions as possible in a campus style environment to deliver operational and economic efficiencies.
- exploring options to replace various ageing Emergency Services Agency facilities and provide purpose-built training facilities for the ACT Emergency Services Agency.

Well prepared emergency services in Gungahlin

The ACT Government is delivering an upgraded Ambulance service and Fire and Rescue presence in Gungahlin, to meet the needs of a growing population and ensure fast emergency response times are maintained. This project is being delivered in phases:

- Phase 1 – Relocation of State Emergency Service (SES) and Rural Fire Service (RFS) to a facility at Mitchell. Design is underway.
- Phase 2 – Refurbishment of the current Gungahlin Joint Emergency Services Centre to increase the operational footprint for ACT Policing (ACTP) to meet its current operational capacity needs. Construction has commenced and is expected to be completed by the end of 2024.
- Phase 3 – Providing a new fire and ambulance Station in West Gungahlin. Located in Casey, away from congestion in the town centre, this station will support first responders to provide effective primary and secondary responses to the community. This project phase is in the planning stage and moving into the design stage.
- Phase 4 – Supporting ACT Policing to assume full occupancy of the current Joint Emergency Services Centre site after the completion of Phases 1 to 3. The redesigned Police Station will be able to accommodate 80 operating staff within a building footprint of 4,200 m². Minor upgrade works have been funded as an initial phase of providing capacity.

The timeframe of completing all stages, including construction, is estimated within five years.

In the longer term, the ACT Government will also consider a potential new fire and ambulance Station in East Gungahlin to enhance the station network.

ACT Policing Headquarters and City Station

The ACT Government intends to replace two of the oldest government buildings occupied by ACT Policing. The project will seek to provide a new Headquarters for ACT Policing, possibly within the City Centre precinct. This project will also involve the relocation of the City Station, where it may be possible to co-locate the new station with the new Police Headquarters.

In total, the project is estimated to provide approximately 20,000 m² of floor space with the ability to accommodate over 600 staff. This investment will support ACT Policing service levels, operational efficiency and business continuity, ensuring Canberrans have appropriate access to policing services when needed.

The 2023-24 Budget provided approximately \$3.5 million to enable early planning works to occur for the ACT Policing Headquarters and City Station project and Woden and Molonglo Police Station infrastructure review. The ACT Policing Headquarters and City Station has an estimated delivery timeframe of five years.

Woden and Molonglo Police Station Infrastructure

To support the needs of the Woden and Molonglo communities as the population grows, this project involves a review of police station infrastructure, including the potential relocation or expansion of Woden police station, and considering the need for a new facility in the Molonglo area.

This work will initially involve a review of the Woden station and the infrastructure needs to support the growth of Molonglo Valley.

Through the identification of future infrastructure needs, this project contributes to public safety by ensuring ACT Policing continue to possess appropriate accommodation and operational facilities.

The 2023-24 Budget provided approximately \$3.5 million to enable early planning works to occur for the ACT Policing Headquarters and City Station project and Woden and Molonglo Police Station infrastructure review.

Maintaining and upgrading existing policing infrastructure

The ACT Government will continue to invest in ACT Policing's infrastructure and capabilities to ensure operational requirements are met.

The ACT Government is investing in the development of Strategic Asset Management Plans to help prioritise future policing asset maintenance and replacement needs across the Territory. This work will aim to ensure ACT Policing have access to the infrastructure supports required to maintain and strengthen community safety.

Potential projects over the medium term will include the needs of ACT Policing's Exhibition Management Centre, its Maritime Facility, and mid-life upgrades to the Tuggeranong and Belconnen Police Stations.

This work may also include, in the longer term, reviewing the Road Policing Centre in Hume. Delivered in 2023, the new Road Policing Centre for ACT Policing, located in Hume, provides a state-of-the-art facility to support all Road Policing operations. It provides immediate access to major roads across Canberra to help maintain effective response times in emergencies and keep Canberrans safe.

2019 Indicative Project Pipeline	Update
City services, utilities, waste and recycling¹	
Tuggeranong Town Centre upgrade package	During 2020 and 2021, improvements to the Tuggeranong Town Square laneways were completed. This project enhanced community amenity and facilities by delivering clear views to the lakeshore from Anketell Street; new pavement with sufficient space suitable for pedestrians as well as outdoor dining; new shade structures and 40 large deciduous trees which, when matured, will provide additional shade; and low-level walls with inbuilt seating and irrigated grassed space near the lakeshore. These improvements will provide connectivity to and more amenity in Tuggeranong.
Southern Memorial Park & Crematorium	The ACT Government is currently undertaking work to develop a memorial park (cemetery) in south Canberra to ensure a full range of burial and interment services can be provided across the ACT. The ACT Government has committed \$2.6 million to progress detailed designs and costings for Stage One of the Southside Memorial Park & Crematorium (SMP), following the development of the SMP Masterplan 2021. As a result of this design work, budget funding is now being sought to begin the first stage of construction works. With community consultation occurring in 2023, the Southern Memorial Park development will include consideration of the range of burial, cremation and memorial needs for Canberra's diverse community.
Better Customer Service – Improving Online Platforms	<p>Between 2019 and 2023, a new Field Services platform was established to improve how the community connected with city services. Several systems were implemented, including a pilot system for Domestic Animal Services, a Digital Dog Database, Dog and Cat Registration and Renewal, and a replacement for the previous Crash system used by Roads ACT.</p> <p>Transport Canberra and City Services (TCCS) components of the Fix-My-Street (FMS) case management system were moved to the Field Services platform and integrated with the TCCS Asset Management system. FMS includes 98 job types delivered by six business units within TCCS, (Trees, Roads, Place Management & Graffiti, Licencing and Compliance, Transport Canberra and Streetlights). The platform implementation has also supported and enabled several NoWaste systems including the Waste Services Management System and the Waste Regulatory Management System.</p> <p>The ACT Government also committed to make improvements to the maintenance, operations, security, and capability of the Field Services technology platform. This capability uplift has resulted in a significantly improved security posture, a more manageable and maintainable system, and improved the ability to delivery new systems and services with the platform into the future.</p>

¹ There are 7 additional projects in the city services, utilities, waste and recycling sector in the 2019 plan which have been moved to the *Climate Action, Energy and Environment Sector* update.

2019 Indicative Project Pipeline	Update
More trees	<p>The ACT Government is committed to the maintenance of existing trees and the increased planting of trees throughout Canberra to meet our 30 per cent urban canopy target. In 2022, the United Nation's Food and Agriculture Organisation named Canberra an International Tree City of the World, recognising the ACT's successful approach to preserving trees and creating successful policies and initiatives that celebrate the benefits trees provide.</p> <p>In recent years, the ACT Government has planted:</p> <ul style="list-style-type: none"> — 8,420 trees in 2020-21; — approximately 18,000 trees on unleased land, including 10,013 street trees and trees in open space as part of TCCS' tree planting program and an additional 7,986 trees planted by other agencies in 2021-22; and — 14,559 trees in 2022-23. <p>In addition to the record tree planting program, other key actions undertaken in 2022 to meet the Urban Forest Strategy objectives include:</p> <ul style="list-style-type: none"> — introducing the Urban Forest Bill 2022, which will repeal and replace the <i>Tree Protection Act 2005</i> and improve tree protection on public and private land by encouraging shared care of trees by the ACT Government, industry and the community; — investing in community-based tree planting initiatives and community programs, including the Adopt-a-Park program and Urban Parks and Places volunteer groups; — collaborating on water sensitive urban projects to help promote the health of urban forest, support urban biodiversity and build liveability; and — collaborating in developing policy and restoration projects to ensure species diversity is optimised for habitat and connectivity.
Tuggeranong public amenity improvements	<p>The ACT Government is delivering improvements to the Lake Tuggeranong foreshore precinct from Reed Street South to Athllon Drive. Improvements works commenced in 2021-22, are expected to be completed by 2023-24. These works will enhance the Tuggeranong Foreshore as a place for the community to gather, and include:</p> <ul style="list-style-type: none"> — replacing the existing Tuggeranong Town Park toilet with new, accessible facilities; — improving shared paths along the foreshore with more places to sit and rest; — upgrading the Tuggeranong Town Park playground with picnic areas and accessible play equipment; and — improving wayfinding signs around the foreshore.

2019 Indicative Project Pipeline	Update
Play space, playground, skate park and grassland upgrades – improving public safety	<p>The ACT Government is continuing to upgrade recreation areas and urban parks to improve safety and modernise facilities and equipment, with an annual program of minor improvements is carried out across Canberra. This program of improvements includes investment in playgrounds, skating facilities, dog parks, fitness equipment, toilet facilities, and park furniture such as BBQs, and picnic tables. For example:</p> <ul style="list-style-type: none"> — Three timber footbridges in Umbagog District Park have been replaced. Safety checks on the timber footbridges in 2021 found them to be potentially unsafe as the timber, in use since 1986, had deteriorated. Following feedback from the community, a lookout with seating has also been built on the bridge closest to Latham. This lookout is accessible for people on wheelchairs and mobility scooters. — The Casey dog park on Springbank Rise has received new grass and mulch and the O'Connor dog park has new shade structures installed in both the small and large dog parks, as well as new bench seats and rectification works on some of the paths and stairs.
City Services and waste management enhancements program	<p>The ACT Government continues to invest in the infrastructure required to support the delivery of city services.</p> <p>For example, when the ACT Heritage Library moved location in 2019, space was made available on the top floor of the Woden Library to provide an upgraded community area. Feedback and ideas from the community informed the designs for the upgrade of the Woden Library, which has been upgraded to feature a range of spaces for the community to workshop and learn. Following the completion of construction in 2021, key features include:</p> <ul style="list-style-type: none"> — The Hive – a hub for digital exploration with a recording studio, recording equipment, podcasting materials and green-screen technology tools. — The Gathering Space – a place designed for collaboration, which will be available as a meeting space for community groups. — The Life Lab – a flexible space for learning activities, speakers and dance. — The Haven – a space for quiet relaxation, study and reading. — Two new community meeting room spaces with after-hours public access and upgraded toilet facilities. — A community kitchen. — An external awning over the book return chute adjacent the main entry of the library. <p>*The waste management aspect of this project will be reported against in the Climate Action, Energy & Environment sector.</p>

2019 Indicative Project Pipeline	Update
Community services²	
Emergency Services Agency Improvement Program	<p>To ensure the ongoing safety of Canberrans, the ACT Government is upgrading existing Emergency Services Agency infrastructure, communication technology and vehicles.</p> <p>The ACT Government has prepared Strategic Asset Management Plans (SAMPs) covering all the Emergency Services Agency station assets and including existing infrastructure upgrades. The SAMPs provide a ten year asset upgrade program for Emergency Services Agency infrastructure assets and will inform future investment across the Territory.</p> <p>The ACT Government has completed the remediation of hazardous materials around the former West Belconnen ACT Fire and Rescue Station. The removal of this hazard improves the safety of emergency responders and the public and reduces environmental contamination.</p> <p>Planning for the Emergency Services Agency Communication Centre fit out has commenced, and is scheduled for completion by June 2024. This project will improve Emergency Services Agency communications by providing more space for additional call takers in the Centre to adapt to the increasing demand. The ACT Government is also delivering on its commitment to modernising the ACT Ambulance Service, improving the community's access to high quality health services. Two low emission vehicles are in the process of being handed over to the ACT Ambulance Services, with three remaining low emission vehicles been pre-ordered and expected to be delivered in 2023.</p>
City Station - Construction	<p>The ACT Government has committed funding of \$40.3 million to construct and fit-out the new joint station for ACT Fire & Rescue and ACT Ambulance Service at Acton. The civil works are underway, with an estimated completion of the construction towards the end of 2024. The new station will provide ACT Ambulance Service and ACT Fire & Rescue staff with infrastructure that supports their work and wellbeing, and will make sure our growing Canberra community has appropriate access to emergency services and that fast response times are maintained.</p>
Molonglo Valley Station design and construction	<p>The ACT Government has committed funding of more than \$66.0 million to construct and fit-out the new joint station for ACT Fire & Rescue and ACT Ambulance Service in the vicinity of Molonglo. The project is currently in the design stage with the aim of completing the construction and allowing commissioning of the station in early 2026. Once completed, the station will provide emergency services capability to meet current and future population growth in Western Canberra and the Molonglo Valley.</p>

² The Community services sector also included 3 projects related to public housing which have been moved to the *Housing, Land Release and City Planning Sector* update.

2019 Indicative Project Pipeline	Update
Gungahlin Joint Emergency Services Centre - Refurbishment design and construction	The ACT Government is delivering an upgraded Ambulance service and Fire and Rescue presence in Gungahlin, to meet the needs of a growing population and ensure fast emergency response times are maintained. This ongoing project is detailed further in this 2023 update under the "Well Prepared Emergency Services in Gungahlin" project.
Emergency Services Agency Headquarters Accommodation	The ACT Government will consider the feasibility, design and construction of new Emergency Services Agency Headquarters. These new Emergency Services Agency accommodations would co-locate as many functions as possible to achieve operational and economic efficiency within a campus style environment. This project is a proposed future development which, subject to future Budget consideration, could be delivered within the next 10 years.
Fire management - maintaining our capability to protect the community and environment from bushfire	<p>The ACT Government is, over the longer term, considering the replacement of firefighting vehicles, upgrades to fire towers and weather station equipment, and improved data and information management. These investments – both now and into the future – contribute to the safety of the ACT community by maintaining and enhancing the capabilities and operations of the ACT's first responders.</p> <p>Phases 2 and 3 of the Territory Radio Network (TRN) upgrade are complete and awaiting closure. The conversion of non- Long-Term Evolution (LTE) radios to LTE capable radios, and the upgrade of fixed radio installations and station firmware, have also been completed. These infrastructure improvements increase public safety by enabling more effective communication during emergencies, such as bushfires and other severe weather events.</p> <p>The ACT Government is also investing in the Emergency Services Agency Vehicle Replacement Program. Eleven ambulances have been ordered, two pumpers have arrived at Emergency Services Agency for training and stowage before going into service; and a third pumper has arrived in the ACT ready for service once the inventory is completed with new rescue equipment. Three RFS Light Unit tankers have been completed and delivered into service, with a fourth RFS Light Unit procurement commenced.</p>

2019 Indicative Project Pipeline	Update
ACT Policing accommodation improvements and security enhancements Program	<p>Delivered in 2023, the \$7.2 million new Road Policing Centre for ACT Policing provides a state-of-the-art facility to support all Road Policing operations, and replaces the Traffic Operations Centre in Belconnen. The new site gives Road Policing officers immediate access to major roads across Canberra. This will help maintain effective response times in emergencies and keep Canberrans safe.</p> <p>The ACT Government has also delivered approximately \$9 million in capital upgrades and improvements to ACT Policing accommodation under phase 1 of the 'Delivering Better Facilities for ACT Policing' program. Phase 2 improvements have commenced with almost \$2.8 million in additional funding committed through the 2023-24 Budget. This program includes works at the City and Woden Police Stations.</p> <p>Refurbishment of the current Gungahlin Station has commenced to improve accommodations, with detailed design underway and construction expected to be completed by the end of 2024.</p>
Corrections infrastructure improvements	To enhance public safety and accommodations at the Alexander Maconochie Centre (AMC), a fire system upgrade was completed in February 2023. Additionally, a Strategic Asset Management Plan (SAMP) has been developed covering all existing AMC infrastructure assets, and the ACT Government intends to develop an AMC Master Plan.
Creating a Reintegration Centre to support pathways out of the justice system	<p>The Government will provide the capacity for reintegration activities of the Alexander Maconochie Centre (AMC) by constructing a Reintegration Centre to deliver more transitional release programs. The creation of a reintegration Centre will support positive pathways out of the justice system and reduced recidivism. The 2023-24 Budget commits \$1.2 million to undertake master planning at the AMC, including a focus on planning for a reintegration precinct. The AMC Master Plan will provide a roadmap of structured investment of infrastructure and facilities to support reintegration and pathways out of the justice system.</p> <p>The 2023-2024 budget process further provided almost \$8.2 million for the construction of a demountable staff administration building, which through the repurposing of existing facilities will address the critical need to enhance education and programs delivery space within the AMC. There have also been a number of infrastructure investments at the AMC to improve operations, such as the expansion of the stores building, upgrade of the gatehouse and extension of the outdoor visitor parking area.</p>
Detainee Education System (LEARN) - legal education and resource network	The Government has invested in improved education opportunities for offenders at the Alexander Maconochie Centre (AMC), aiming to reduce recidivism by helping more detainees onto new pathways after leaving a custodial sentence. The LEARN system (Prison PC network) is fully operational, supporting both detainee education, reintegration activities as well as supporting detainees maintaining contact with support systems such as family while at the AMC.

2019 Indicative Project Pipeline	Update
Industry development at AMC	The AMC Detainee Industries and Activities project was successfully completed in August 2022. The bakery and multi-purpose facility have been completed and detainees may utilise these options to continue their industry and trade qualification pathways. These facilities provide the opportunity for detainees to upskill to during their custodial sentence, and supports detainee rehabilitation and reintegration into society.
ACT Civil and Administrative Tribunal new facilities	Enhanced facilities for the ACT Civil and Administrative Tribunal (ACAT) were delivered in August 2022, with an initial post project review indicating ACAT capacity has increased and the project facilitating online hearings into the ACAT's standard practice. This work supports enhanced and continued access to justice for the ACT community.
ICT capability and enhancement program	The ACT Government continues to explore longer term ICT improvements across the Justice and Community Safety Directorate and ACT Policing to enhance public safety, data management and coordination of emergency response. Works to maintain ACT Policing radio communication capability are expected to be completed by June 2024.
Enhanced Community Services Delivery through Digital and Data Capability, Fourth Child and Family Centre, and upgrading the Child Development Service site	<p>The ACT Government is enhancing delivery of community services through its commitment to four Health Centres across Canberra. Work is underway to establish co-location of services from within early intervention streams, such as Child Development Service and Child and Family Centres.</p> <p>The Holder site has undergone various upgrades and a roof repair project is currently underway. However, this building is approaching its end of life in 2025-26, requiring service relocation. Funding was provided in the 2023-24 Budget to redesign service delivery to ensure that services can continue to grow and expand, and meet the service needs of the ACT community.</p> <p>Work has also been underway to develop a comprehensive Child and Family Network, making services easier to access and navigate for families. This builds on the success of the Child and Family Centres in Gungahlin, West Belconnen and Tuggeranong, and expansion of the Child Development Service.</p>
New Facility – Gugan Gulwan Youth Aboriginal Corporation	<p>The ACT Government is delivering a new, purpose-built facility for Gugan Gulwan on its current site in Wanniasa to deliver multi-faceted services to Aboriginal and Torres Strait Islander young people and families. The new facility will enable a consolidation and expansion of Gugan Gulwan's services and provide a more culturally safe and appropriate space. Design works were undertaken in 2022, with demolition and site preparedness finalised in July 2023. A traditional Smoking Ceremony has been held to cleanse Gugan Gulwan Youth Aboriginal Corporation's Wanniasa site, after the demolition of the old facility.</p> <p>A construction contract has been awarded and works commenced in late 2023.</p>

2019 Indicative Project Pipeline	Update
Community centre expansions and improvement	<p>The ACT Government is delivering new community centres in Gungahlin and Coombs, as well as undertaking a program of upgrades to other community centres.</p> <p>Community consultation for new Community and Recreation Facilities in Gungahlin was undertaken in 2021, with the Community and Recreational Facilities Assessment - Gungahlin District, released in April 2022. The Government committed to undertake a feasibility and design study, through a community co design approach a collaborative engagement process, to determine the most effective long-term solution to deliver community facilities in Gungahlin.</p> <p>The new community centre in Gungahlin will provide facilities for a range of integrated community services, including a youth drop-in centre, and a dedicated community activity space. This will provide the community with a local space to gather, access services, and connect. Budget funding also includes rental costs to re-establish a youth drop-in centre at an interim location in Gungahlin until the new community centre is completed.</p> <p>Additionally, the Salthouse Community Centre in Haig Park was completed in 2023 and provides a community space for creativity, learning and connection. The new centre nestles into the urban forest landscape and features two modest buildings that complement the natural surroundings. One reuses an existing depot structure and the second follows sustainable design practices. Salvaged bricks from the former depot and wheelchair accessible park furniture were reused in the construction, and timber from a former New Acton wharf and lakeside structure also feature in the design.</p>

Cultural and Recreation Facilities

Parks and reserve infrastructure renewal	This project has moved to the Climate Action, Energy and Environment sector update.
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